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Dean Philip W. Thayer/
School of Advanced International Studies
Johns Hopkins University
1906 Florida Avenue, N. W.
Washington 9, D. C.

Dear Phil:

Mr. Dulles has asked me to express his appreciation for your invitation to attend the Conference on "Business Prospects in Latin America." Due to prior commitments, however, he will be unable to attend.

If it meets with your approval, Mr. Dulles would like to have appropriate representation present to take advantage of the Conference, in accord with previous arrangements.

Sincerely,

Situations

MATTHEW BAIRD
Director of Training

1975 10 26 11.00